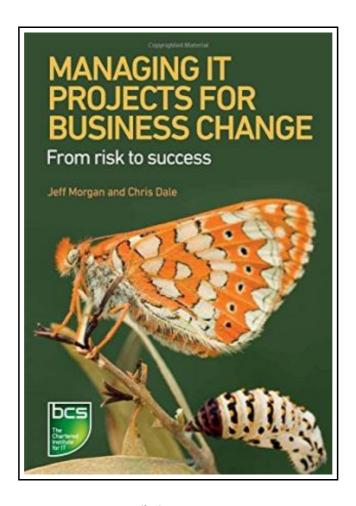
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MANAGING IT PROJECTS FOR BUSINESS CHANGE: FROM RISK TO SUCCESS



BCS, The Chartered Institute for IT/Viva Books Private Limited, 2014. Softcover. Book Condition: New. Project set-up and a thorough understanding of the business context are vital to project success. This book will empower experienced project managers and their business counterparts to understand and manage the risks of challenging business change projects. Providing principles and guidance that can be adapted and applied to different situations, it will show project managers and owners how to guide difficult projects home when mere excellence of technique or blind adherence to procedures would leave them at sea. The book?s primary focus is large business change projects that have a core IT component and a significant dependency on team competence. Follows the process from planning to successful completion Success and failure? what they really mean in business change projects Covers discipline in preparation, execution and completion Solid advice on consent, stakeholder participation and risk management Contents: INTRODUCTION? Who this book is for? Definitions? Our main themes? What to expect in the following chapters? In summary THE BUSINESS CONTEXT FOR SUCCESS? Defining success? How business context characterises success? The nature of success? Benefits: tests of success? Planning for risks? Managing expectations? Making a success out of necessity ENABLING SUCCESS? Project objectives DESIGNING THE PROJECT? Scope and deliverables? Choosing the project manager and senior staff? Assessing the working environment? Project discipline? Communications ? Standards and their effect on business consent ? Planning for failure ? In conclusion MAKING A START? Business case sensitivity, assumptions and risks? Project pace? Standards, methods and tools? Staffing and resourcing? Acceptance? Project processes PLAN, PLAN AND PLAN AGAIN? A plan as the? path to success? ? Layering...

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